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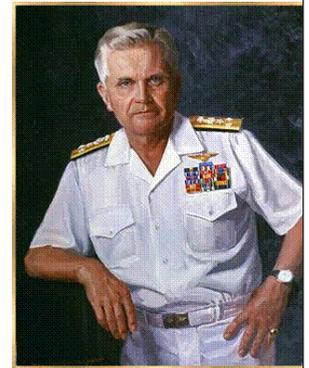
Mark your calendar for these upcoming events:

2 March 2017
Volgenau Honor, Courage, Commitment Luncheon

8 April 2017
Military Ethics Case Competition

21-22 April 2017
McCain Conference

Taking Stock



Stockdale Legacy Panels Dedicated in Alumni Hall

by MIDN Amy McClellan



Ribbon-cutting ceremony with Sid Stockdale

The [dedication](#) for the Stockdale Legacy panels was held on 16 September 2016. The panels, made possible by the generosity of the USNA Class of 1964, depict the life of Vice Admiral James B. Stockdale, his wife Sybil, and their four sons. They were created to preserve the family's story, especially the years when Vice Admiral Stockdale was a POW and Mrs. Stockdale worked to ensure humane treatment and honorable release of the POWs.

Their story serves as an inspiration to the men, women, and families of the U.S. Navy and all of the armed

forces. The panels bring that story to life, reminding viewers of a quintessential example of a Navy family who kept the pledge of "Honor, Courage, and Commitment."

Col. Arthur Athens, USMCR (Ret.), Director of the Stockdale Center for Ethical Leadership, welcomed the guests and informed attendees that 16 September was chosen as the dedication day because it was POW/MIA Recognition Day.

After the ribbon-cutting, attendees had lunch in the Bo Coppedge Room, where Sid Stockdale, one of the sons of Vice Admiral and Mrs. Stockdale, spoke about his parents' lives and answered questions.

The panels are located in Alumni Hall, on the second deck from the Isherwood Entrance.

The Stockdale Center for Ethical Leadership is the third place in

the country where the Stockdale Legacy panels are on display. Each set of panels is personalized for the institution in which it resides.

One is located in the Admiral James and Mrs. Sybil Stockdale Ice Hockey Arena at South Kent School in Connecticut, dedicated in 2014. Three of the Stockdale sons attended South Kent School, and Mrs. Stockdale was a trustee of the school. When Admiral Stockdale was released from prison in February 1973, their son, Sid, was a senior there.

A second panel display is the centerpiece for a museum show at the Coronado Historical Association, located in Coronado, California. The Stockdales made their home in Coronado.

The panels were designed by Jamie Jett-Walker from Albuquerque, New Mexico.

The Integritas Project Inspires Honorable Decision-Making

by LCDR Misty W. Odom

"Do it right." These three simple words sum up the theme of the Integritas Project. The Integritas Project is an ethical branding campaign designed to help inspire honorable decision-making using the power of modern film.

The Integritas Project addresses the dilemma of how USNA can inspire today's midshipmen to become the Stockdales of tomorrow.

The Integritas Project is made possible through the generosity of the Class of 1964 and includes 13 video spots that have been shown at the Commissioning Ceremony, home football games, Boxing Smoker, and Forrestal Lectures. For more information, please visit www.integritasproject.com.

Did You Know?

The spot "[Freedom](#)," part of the Integritas Project, was selected as a finalist for the 12th international "[My Hero](#)" Film Festival, to be held in Los Angeles in November.

The festival honors films of outstanding merit that portray heroic values and actions in all walks of life.

Midshipmen Win 2016 Ethics Essay Awards

The annual Vice Admiral William P. Lawrence Ethics Essay Awards Dinner honored midshipmen authors of outstanding ethics essays on 6 October 2016. The VADM Stockdale Center for Ethical Leadership coordinates the event, which is hosted by the Superintendent, Vice Admiral Carter, and sponsored by the USNA Class of 1981. Winning essays were written for the 2016 spring and fall sections of the sophomore course “Ethics and Moral Reasoning for the Naval Leader (NE203).”

The fall semester winner was Midshipman Charlie Lohmann for his essay “Morality of Humanitarian Intervention.” The spring semester winner was Midshipman Brent Huffines for his essay “The Hero of My Lai.” Both midshipmen received a copy of Admiral Lawrence’s biography *Tennessee Patriot*, a plaque commemorating the achievement, and a small stipend.

The finalists for the fall 2015 section of NE203 were the following 2/C midshipmen: Michael Wallace, John G. Trezza, Will Hawley, Riley Smith, Ben Dunphy, and Michael Tereo. The spring 2016 finalists were Ted Johnson, Connor J. Dittmar, Mike Kelly, and Stephen Born.

The featured guest speaker was Admiral James F. Caldwell, Jr., the Director of the Naval Nuclear Propulsion Program and a member of USNA Class of 1981. Admiral Caldwell told midshipmen that in the Fleet, they will shape the lives of Sailors and Marines. He listed three actions for young leaders. First, “be the shining example of ethical behavior,” he said, “the North Star that defines the standards and guides your division or platoon.” Next, set a course by telling the team, “We’re going to do everything with honor and integrity.” Third, recognize when you’re in dangerous waters: don’t set people up to fail, don’t punish them for bringing up problems, and beware intense performance pressure because that’s when people are most likely to take short cuts.

The evening also honored the winner of the Admiral Charles R. Larson Ethical Leadership

What People Are Saying

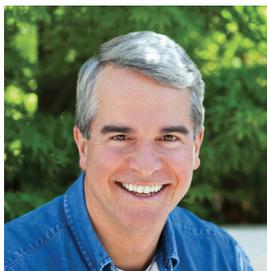
“The views were lovely, the centerpieces beautiful, the food delicious, the table companions gracious, and the speakers engaging. What a wonderful kick-off to parents weekend!”

- Gregory and Cathy Trezza, Parents of MDN John Trezza, Class of 2018, writing about the Essay Awards dinner

Excellence Award, sponsored by the USNA Class of 1958, in honor of USNA Class of 1958 graduate Admiral Charles Larson. This annual award goes to a civilian or military faculty member, athletic administrator, or coach who has contributed significantly to the Academy’s mission to graduate ethical leaders. This year’s winner, MCPO Michael Carbone, served as the Brigade Master Chief from 2013-2016. MCPO Carbone expressed his gratitude and noted that USNA “brings out the best in a person.”

Stockdale Center Welcomes New Arrivals

The Superintendent recently approved the selection of Rear Admiral Alan “Blues” Baker, CHC, USN (Ret.) as the inaugural Timothy and Susanne Sullivan Director of Influencer Development at USNA. Admiral Baker works to enhance leadership confidence and competence among the key influencers of the Brigade of Midshipmen, including faculty, coaches, and military staff.



Rear Admiral Baker

Admiral Baker served as the 16th Chaplain of the United States Marine Corps. He was the

first graduate of the Naval Academy or a former Surface Warfare Officer to ever serve as a Chaplain Corps Flag Officer.

Admiral Baker graduated with merit from the Naval Academy in 1978 and returned in 1981 to serve as a faculty

member in the Department of Professional Development. During his military career, Admiral Baker participated in combat operations during Desert Storm, Iraqi Freedom, and Enduring Freedom. In 2004, 30 years after arriving at the Naval Academy as a Plebe, he became the Academy’s Command Chaplain.

Before his appointment as Director of Influencer Development, he formed Strategic Foundations, a leadership consulting organization. Admiral Baker received a Master’s Degree from Fuller Theological Seminary and his Doctorate from Gordon-Conwell Theological Seminary.

The Center also welcomed Dr. David Luban’s return as the Class of 1984 Distinguished Chair in Ethics. He served previously in this position from 2013-2015. Dr. Luban is also University Professor in Law and Philosophy at Georgetown University Law Center. In 2012-13, he co-directed the Center for Transnational Legal Studies in London. Dr. Luban has also directed Georgetown’s Center on National Security and Law.

He has written widely on just war theory, professional ethics, international criminal law, and human rights. His most recent book,



Dr. Luban

Torture, Power, and Law (Cambridge University Press), won the 2015 American Publishers Association’s PROSE Award for scholarly excellence in philosophy.

Dr. Luban has been a Guggenheim Fellow and a Fellow of the Woodrow Wilson Center, and has received awards for distinguished scholarship from the American Bar Foundation and the New York State Bar Association. In 2011, he was a fellow of the Institute for Advanced Studies at Hebrew University.

Currently he is on the editorial boards of *Ethics in International Affairs* and *Legal Ethics*, and is a founding editor of the weblog *Just Security*.

Speaker Describes Five Things Leaders Do



Van Antwerp addresses attendees at the Volgenau Honor, Courage Commitment Luncheon.

R.L. “Van” Van Antwerp, LTG (Ret.) was the featured [speaker](#) on 14 September for the Stockdale Center’s seminar series, the Volgenau Honor, Courage, and Commitment Luncheon.

General Van Antwerp served as the Chief of Engineers and Commanding General of the

U.S. Army Corps of Engineers. He oversaw a \$40+ billion program and was responsible for more than 37,000 employees in nearly 100 countries. After retiring from the Army after 39 years of service, Van Antwerp became the Chief of Infrastructure and Executive Development for the Flippen Group, a leadership and development company. He also serves as Board Chairman of Eagle Creek Renewable Energy and as a Director at USAA, Calibre Systems, Cardno-GS, and CDM Smith.

General Van Antwerp spoke about the five things effective leaders do, based on his observations and personal experience over the years. Effective leaders ...

- Paint pictures so that others can see their vision.
- Influence people to go places they may not have gone on their own.

- Live a life of service.
- Develop people.
- Have high standards.

The purpose of the Honor, Courage, and Commitment Luncheon series is to provide a unique and valuable professional development opportunity for Naval Academy midshipmen, staff, faculty, and coaches.

The Honor, Courage, and Commitment Luncheon is generously funded by Dr. and Mrs. Ernst Volgenau.

A Special Thanks

Col. Art Athens



As we approach Thanksgiving Day, I find this an appropriate time to express my appreciation for the generous support we receive from individuals, families, Naval Academy Classes, and corporations who have decided to partner

with the Stockdale Center. Throughout this year, you have enabled us “to empower leaders to make courageous ethical decisions” and contributed to the nation’s present and future security, prosperity, and well-being.

The Center annually expends approximately \$1 million in private gift funds to support personnel, midshipman events and programs, and research and innovation. This biannual newsletter provides a small sampling of the work made possible by these private funds. The midshipmen, Marines, Sailors, and other national and international leaders who benefit from the Center’s efforts only obtain this benefit because of those who believe in the Center’s work

and contribute their resources in a selfless and sacrificial manner.

Booker T. Washington, the educator, author, and founder of the Tuskegee Institute, once stated, “The most useful and influential people in America are those who take the deepest interest in institutions that exist for the purpose of making the world better.” You are those people who have taken a deep interest in the Stockdale Center and helped us make a significant difference in the lives of emerging and experienced leaders here at the Academy, across our nation, and around the world.

SWO Pinning on USS STOCKDALE



In the spring of 2015, the Stockdale Center recognized three Surface Warfare Officer (SWO) Selectees for their selection to the USS STOCKDALE (DDG 106): John Chamberlain, Molly Hanna, and Dennis Morral.

The three ensigns earned their SWO pins recently during the 7th fleet deployment to the Western Pacific with the John C Stennis Strike Group. Here they are

with their commanding officer after the pinning ceremony (from left to right): ENS Molly Hanna, ENS John Chamberlain, CDR Raphael Castillejo, Commanding Officer of USS Stockdale, and ENS Dennis Morral.



The Director's Cut



Colonel Arthur J.
Athens, USMCR (Ret.)

About a year ago, I spoke for the Federal Bureau of Investigation (FBI) Dallas Field Office, and during my presentation, I told some stories about Admiral Stockdale. When I finished speaking, an FBI Special Agent came up to me and shared he had read quite a bit about Stockdale and was struck by the

theme the POWs had while in the Hanoi Hilton—"Return with Honor." He said he had a sign made with those words on it and hung the sign above the main door inside of his house. He wanted the last message he, his wife, and his children would see as they left each day to be "Return with Honor."

I thought about his story as I flew back from Dallas. When I returned home, I immediately asked one of my sons who is handy with wood to see if he could make a similar sign for our house. He found wood from a worn pallet and painted the words, "Return with Honor," on the wood.

The texture of the wood provides a very dramatic representation of these three words. So, for the last year, my family and I have been exiting the house with this reminder.

I then asked my staff if we could get the same three words etched on the upper doorframe that leads out from the Stockdale Center office. "Return with Honor" now stands as a beacon within the Center and the last words we see as we depart the office.

Dan Ariely, in his book, *The Honest Truth about Dishonesty*, conducted an experiment where he split a large group in two. He asked the first group to try and recall the Ten Commandments before taking a standard test he uses to study cheating. The second group was asked to recall ten books they had read before they took the same test. The results were remarkable. No one who tried to recall the Ten Commandments cheated while the other

group fit the typical profile of cheating Ariely has observed through hundreds of experiments. Ariely concluded, "It seemed that merely trying to recall moral standards is enough to improve moral behavior."

So as we confront life's daily moral challenges and temptations, perhaps those three words—"Return with Honor"—above our doors and in our hearts—can assist us on our journey!



The Stockdale Center is supported by appropriated funds through the U.S. Naval Academy and by generous private contributions raised by the U.S. Naval Academy Foundation. For more information about supporting the Stockdale Center, please contact Captain Rusty Yeiser, USN (Ret.), the Naval Academy Foundation Director of Development Operations, at 410-295-4100 or rusty.yeiser@usna.com.

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Take part in the ongoing conversation
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About the Stockdale Center

For over a century and a half, the U.S. Naval Academy has served as a beacon of moral and ethical leadership to the nation and to the world—producing leaders of uncompromising character, who have fought our wars with honor and have gone on to serve as positive role models on a global stage.

In response to an ever-changing world and the cry to enhance the development of ethical leaders, the Secretary of the Navy established the Center for the Study of Professional Military Ethics at the U.S. Naval Academy in 1998. Building on the Academy's track record of developing some of the nation's finest leaders, the Navy chartered the Center to reach out to not only the Naval Academy, but also to the wider audience of the Navy, Marine Corps, and the nation at large. Over the years, the vision has expanded to transforming ethical leadership development worldwide. In 2006, the Center was given a new name: The Vice Admiral James B. Stockdale Center for Ethical Leadership. The Center has continued to refocus and refine its mission, which is to empower leaders to make courageous ethical decisions.

VADM Stockdale—a member of the Class of 1947, a prisoner of war for 7½ years (4 of which were in solitary confinement), a recipient of the Medal of Honor, and a lifelong student of leadership, philosophy, and ethics—embodied the selfless and courageous leadership sought in midshipmen, officers, and national leaders.

An officer and a gentleman in every sense, VADM Stockdale's accomplishments are well documented. A man of introspection as well as action, VADM Stockdale reflected on Vietnam and military service, distilling from his experiences hard-won ideas about truth and honor. The author of countless articles and books, VADM Stockdale wrote a column for the *Naval War College Review* while he was the president there. His column, appropriately enough, was called, "Taking Stock."