# Schedule of Events

## Monday, April 10

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
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<tbody>
<tr>
<td>All Day</td>
<td>Delegate Arrival and Registration</td>
<td>Westin Hotel</td>
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<tr>
<td>7:00 p.m.</td>
<td>Meet &amp; Greet Reception</td>
<td>Westin Hotel</td>
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## Tuesday, April 11

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
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<tbody>
<tr>
<td>8:15</td>
<td>Welcome to Delegates from NAFAC Director</td>
<td>Mahan Auditorium</td>
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<td></td>
<td>Midshipman First Class Charlotte Asdal, USN</td>
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<tr>
<td>8:20</td>
<td>Welcome Remarks</td>
<td>Mahan Auditorium</td>
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<td></td>
<td>Vice Admiral Walter E. “Ted” Carter, Jr, USN</td>
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<td>Superintendent, United States Naval Academy</td>
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<tr>
<td>8:30</td>
<td>LCDR J. J. Connell Opening Keynote Address</td>
<td>Mahan Auditorium</td>
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<td>Rear Admiral John Kirby, USN (Ret.)</td>
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<td>Former Defense Department and State Department Spokesman</td>
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<tr>
<td>10:00</td>
<td>First Round Table</td>
<td>Various Yard Locations</td>
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<tr>
<td>12:00</td>
<td>Lunch</td>
<td>Naval Academy Club</td>
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<td></td>
<td>Delegates -King Hall; Speakers and Advisors -Naval Academy Club</td>
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<td>1:15</td>
<td>Panel 1: Are We Actually in a New Era of Great Power Competition?</td>
<td>Mahan Auditorium</td>
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<td>Dr. William Ruger</td>
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<td>Research Fellow in Foreign Policy Studies, CATO Institute</td>
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<td>Mr. Shawn Brimley</td>
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<td></td>
<td>Executive Vice President and Director of Studies,</td>
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<td>Center for New American Security</td>
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<td>Brigadier General Pyo, Se Woo</td>
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<td>Republic of South Korea Defense Attaché to the United States</td>
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<td>Moderator: Lieutenant Colonel Scott Cooper, USMC (Ret.)</td>
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<td>Director, National Security Outreach, Human Rights First</td>
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<tr>
<td>3:00</td>
<td>Second Round Table</td>
<td>Various Yard Locations</td>
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<tr>
<td>5:30</td>
<td>Dinner</td>
<td>Bo Coppedge Room</td>
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<td>7:30</td>
<td>Forrestal Lecture</td>
<td>Alumni Hall</td>
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<td>General John R. Allen, USMC (Ret.)</td>
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<td>Former Commander, NATO International Security Assistance Force</td>
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<td>and U.S. Forces in Afghanistan, and</td>
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<td>Former Special Presidential Envoy to the Global Coalition to counter ISIL</td>
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Schedule of Events

Wednesday, April 12
8:30  THE HONORABLE STANLEY W. LEGRO ADDRESS  Mahan Auditorium
      Dr. Kathleen Hicks
      Senior Vice President; Henry A. Kissinger Chair,
      Director, International Security Program, Center for Strategic and International Studies

10:00  THIRD ROUND TABLE  Various Yard Locations

12:00  LUNCH - ALL ATTENDEES  Dahlgren Hall

1:30  PANEL 2: PERSPECTIVES FROM AROUND THE WORLD  Mahan Auditorium
      Mr. Jeffrey Rathke
      Senior Fellow and Deputy Director, Europe Program,
      Center for Strategic and International Studies

      Dr. Michael Swaine
      Senior Fellow, Asia Program, Carnegie Endowment for International Peace

      Dr. Alyssa Ayres
      Senior Fellow for India, Pakistan and South Asia, Council on Foreign Relations

      Moderator: Midshipman Charlotte Asdal, USN
      NAFAC Director, U.S. Naval Academy

3:00 - 5:00  TOUR OF THE YARD/YARD PATROL CRAFT UNDERWAY  Dahlgren Hall

6:00  COCKTAIL HOUR  Dahlgren Hall

7:00  DINNER AND SOCIAL  Dahlgren Hall

Thursday, April 13
8:30  THE HONORABLE ROBERT H. MCKINNEY ADDRESS  Mahan Auditorium
      Vice Admiral James G. Foggo, III, USN
      Director, Navy Staff and Former Commander 6th Fleet

10:00  PANEL 3: TECHNOLOGY AND CYBER COMPETITION  Mahan Auditorium
      Brigadier General Greg J. Touhill, USAF (Ret.)
      First Federal Chief of Information Security Officer

      Mr. August Cole
      Senior Fellow Atlantic Council, and author, Ghost Fleet

      Dr. Nicol Turner-Lee
      Fellow, Center for Technology and Innovation, Brookings Institution

      Moderator: Captain Bill Ostendorff, USN (Ret.)
      USNA Class of 1960 Distinguished Visiting Professor

12:00  LUNCH  Delegates -Dahlgren Hall; Speakers and Advisors -Alumni House

1:30  FOURTH ROUND TABLE  Various Yard Locations

3:15  VISIT TO MIDSHIPMEN STORE

4:15  FREE TIME IN ANNAPOLIS

7:00  CONCLUDING BANQUET & DISTINGUISHED SPEAKER  Pusser’s Caribbean Grille
      Admiral Samuel J. Locklear III, USN (Ret.)
      Former Commander, U.S. Pacific Command

      Restaurant
Welcome Address

Tuesday, April 11 - 8:20 a.m.
Mahan Hall

VICE ADMIRAL WALTER E. “TED” CARTER JR, USN
Superintendent
United States Naval Academy

Vice Admiral Walter E. “Ted” Carter became the 62nd superintendent of the U.S. Naval Academy on July 23, 2014. He is a native of Burrillville, R.I. He graduated from the U.S. Naval Academy in 1981, was designated a Naval Flight Officer in 1982, and graduated from the Navy Fighter Weapons School, Top Gun, in 1985. He completed the Air Command and Staff College course and the Armed Forces Staff College. In 2001, he completed the Navy’s Nuclear Power Program.

Carter’s career as an aviator includes extensive time at sea, deploying around the globe in the F-4 Phantom II and the F-14 Tomcat. He has landed on 19 different aircraft carriers, to include all 10 of the Nimitz Class carriers. Carter commanded the VF-14 “Tophatters,” served as Executive Officer of USS Harry S. Truman (CVN 75), and commanded both USS Camden (AOE 2) and USS Carl Vinson (CVN 70). His most recent Fleet command assignment was Commander, Enterprise Carrier Strike Group (CSG-12) during Big E’s final combat deployment as a 51 year old aircraft carrier in 2012.

Ashore, Carter served as Chief of Staff for Fighter Wing Pacific and Executive Assistant to the Deputy Commander, U.S. Central Command. He served as Commander, Joint Enabling Capabilities Command and subsequently as lead for the Transition Planning Team during the disestablishment of U.S. Joint Forces Command in 2011. After leading Task Force RESILIENT (a study in suicide related behaviors), he established the 21st Century Sailor Office (OPNAV N17) as its first Director in 2013. Most recently, Carter served as the 54th president of the U.S. Naval War College. During his tenure, he established the Naval Leadership and Ethics Center in Newport, R.I., on May 1, 2014.

Carter is the recipient of various personal awards, including the Distinguished Service Medal, Defense Superior Service Medal (two awards), Legion of Merit (three awards), Distinguished Flying Cross with Combat V, Bronze Star, Air Medal (two with Combat V and five strike/flight), and Navy and Marine Corps Commendation Medal (two with Combat V). He was awarded the Vice Admiral James Bond Stockdale Leadership Award and the U.S. Navy League’s John Paul Jones Award for Inspirational Leadership. Carter was also appointed an Honorary Master Chief by the Master Chief Petty Officer of the Navy in 2008.

Carter flew 125 combat missions in support of joint operations in Bosnia, Kosovo, Kuwait, Iraq and Afghanistan. He accumulated 6,150 flight hours in F-4, F-14, and F-18 aircraft during his career and safely completed 2,016 carrier-arrested landings, the record among all active and retired U.S. Naval Aviation designators. In April of 2015, Carter was inducted into the prestigious Rhode Island Heritage Hall of Fame.
On behalf of my staff and the Brigade of Midshipmen, it is my pleasure to welcome you to the 2017 Naval Academy Foreign Affairs Conference! For its fifty-seventh year, NAFAC 2017 will challenge you to confront new realities, question their implications and consider the perspectives of your peers from around the world. This conference will examine the promise and constraints of rising peer competitors. NAFAC 2017 invites you to think not only about what these dynamics mean for the future of global power, but also what strategies America should take to effectively respond to competition.

There is nowhere more appropriate than the US Naval Academy to discuss the question - are we in “A New Era of Great Power Competition?” The graduates of the Naval Academy will immediately be deployed around the globe, implementing US foreign policy crafted stateside. You will notice the question becomes more pressing when you are here on campus, as it will directly affect where and how we operate as naval officers after commissioning.

As one of the nation’s leading undergraduate foreign affairs conferences, we take pride in the fact that NAFAC is entirely midshipmen run. From theme conception to running the conference logistics, midshipmen handle the entire process. We have a busy, but enriching, week lined up for you. Although we boast an impressive lineup of speakers, the round table discussions by you, the delegates, are the driving force of NAFAC. I encourage you to speak openly, honestly, and passionately. Enjoy your time in Annapolis, and please do not hesitate to ask if you need anything during the conference.

Very respectfully,
Charlotte Asdal
Director, NAFAC 2017
The opening address is named in honor of Lieutenant Commander J.J. Connell, USN, member of the Class of 1961, the first midshipman director of NAFAC and a decorated pilot in the Vietnam War.

CITATION FOR AWARD OF THE
NAVY CROSS
TO
JAMES JOSEPH CONNELL,
LIEUTENANT COMMANDER, USN

The President of the United States takes pride in presenting the Navy Cross (Posthumously) to James Joseph Connell, Lieutenant Commander [then Lieutenant], U.S. Navy, for extraordinary heroism as a Prisoner of War in North Vietnam from April 1968 to June 1969. Under constant pressure from the North Vietnamese in their attempt to gain military information and propaganda material, Lieutenant Commander Connell experienced severe torture with ropes and was kept in almost continuous solitary confinement. As they persisted in their hostile treatment of him, he continued to resist by feigning facial muscle spasms, incoherency of speech, and crippled arms with loss of feeling in his fingers. The Vietnamese, convinced of his plight, applied shock treatments in an attempt to improve his condition. However, he chose not to indicate improvement for fear of further cruelty. Isolated in a corner of the camp near a work area visited daily by other prisoners, he established and maintained covert communications with changing groups of POW’s, thereby serving as a main point of exchange of intelligence information. By his exceptional courage, determination, and resourcefulness in this most difficult line of resistance, he reflected great credit upon himself and upheld the highest traditions of the United States Naval Service and the United States Armed Forces.
LCDR J.J. Connell Opening Address

Tuesday, April 11 - 8:30 a.m.
Mahan Hall

John F. Kirby, Rear Admiral, USN (Ret.)
Former Assistant Secretary of State for Public Affairs/State Department Spokesperson

John Kirby grew up in St. Petersburg, Fla. He attended St. Petersburg Catholic High School and graduated from the University of South Florida (USF) in 1985 with a B.A. in History. While at USF, Kirby worked part-time as a sports clerk for the St. Petersburg Times (now the Tampa Bay Times), tabulating standings and taking dictation from sportswriters.

Kirby joined the U.S. Navy after college, attending Officer Candidate School in Newport, RI. He was commissioned an Ensign in September, 1986 and later qualified as a surface warfare officer aboard the guided-missile frigate USS Aubrey Fitch (FFG 34). Kirby deployed aboard USS Aubrey Fitch to the Persian Gulf, participating in Operation Earnest Will -- the Navy’s mission to escort Kuwaiti-owned oil tankers in and out of the Strait of Hormuz.

A tour of duty followed to the U.S. Naval Academy, where Kirby taught navigation and naval history. It was here that he transferred into the public affairs specialty, becoming a fulltime Navy spokesperson.

As a public affairs officer, Kirby served aboard the aircraft carrier USS Forrestal (CV 59) and on the staff of the Commander, U.S. 2nd Fleet, embarked aboard the command and control ship USS Mount Whitney (LCC 20). His other Navy tours included duty as spokesman for the Navy Flight Demonstration Squadron (Blue Angels); editor-in-chief of the Navy’s flagship monthly magazine (All Hands); and duty on the staffs of the Chief of Naval Personnel, U.S. Naval Forces Europe, Chief of Naval Operations, and Chairman of the Joint Chiefs of Staff.

In 2011, Kirby was chosen by then-Secretary of Defense Leon Panetta to serve as his military spokesman (Deputy Assistant Secretary of Defense for Media Operations), sharing the podium with Panetta’s civilian public affairs representative, George Little. They were dubbed the “spokespair” by the Pentagon press.

Selected to flag rank in 2012, Kirby reported for duty as the U.S. Navy’s Chief of Information, serving as principal spokesman for the Department of the Navy and providing strategic communication counsel to the Secretary of the Navy and the Chief of Naval Operations. In 2013, he was chosen in 2013 by Secretary of Defense Chuck Hagel to serve as Pentagon Press Secretary, the first uniformed officer to hold that position.

Kirby retired from the Navy in May 2015 with the rank of Rear Admiral and went to work as the Spokesperson for the U.S. State Department. Shortly later, he was appointed by President Obama to perform the additional duties of Assistant Secretary of State for the Bureau of Public Affairs. He served in that capacity until the end of the Obama administration.

Kirby holds a M.S. in International Relations from Troy State University and an M.A. in National Security and Strategic Studies from the Naval War College. He and his wife, Donna (also a Navy veteran), have been married for 30 years.
Are We Actually in a New Era of Great Power Competition?

Tuesday, April 11 - 1:15 p.m.
Mahan Hall

DR. WILLIAM RUGER
Vice President of Research & Policy,
Charles Koch Institute
Vice President of Research, Charles Koch Foundation

W illiam Ruger serves as the vice president for research and policy at the Charles Koch Institute and the vice president for research at the Charles Koch Foundation. He was previously an Associate Professor in the Department of Political Science at Texas State University. Ruger earned his Ph.D. in Politics from Brandeis University and an A.B. from the College of William and Mary. He has written numerous books and articles, including scholarship in International Studies Quarterly, Civil Wars, and Armed Forces and Society. Ruger has been interviewed frequently for television and radio, appearing on MSNBC, Fox News, and Fox Business, and he has written op-eds for a number of newspapers. He is a veteran of the Afghanistan War and an officer in the U.S. Navy (Reserve Component).

MR. SHAWN BRIMLEY
Executive Vice President and Director of Studies,
Center for New American Security

S hawn Brimley is Executive Vice President and Director of Studies at the Center for a New American Security (CNAS) where he manages the center’s research agenda and staff. Mr. Brimley rejoined CNAS in late 2012 after serving at the White House as Director for Strategic Planning on the National Security Council staff. He also served as Special Advisor to the Under Secretary of Defense for Policy at the Pentagon from 2009 to 2011, where he focused on strategy development, force planning, and overseas basing and posture. He was awarded the Secretary of Defense Medal for Outstanding Public Service and the Office of the Secretary of Defense Medal for Exceptional Public Service. Mr. Brimley was a founding member of CNAS in 2007 and was the inaugural recipient of the 1Lt. Andrew Bacevich Jr. Memorial Fellowship. He has also worked at the Center for Strategic and International Studies (CSIS). Mr. Brimley’s research interests focus on U.S. defense strategy and policy. He is a columnist at War on the Rocks, and his writing has appeared in The New York Times, Foreign Affairs, Foreign Policy, and other outlets. He has testified before the House and Senate Armed Services Committees, and is a term member of the Council on Foreign Relations. Educated at Queen’s University and George Washington University, Mr. Brimley lives in Washington, D.C.
Are We Actually in a New Era of Great Power Competition?

Tuesday, April 11 - 1:15 p.m.
Mahan Hall

BRIGADIER GENERAL SE WOO PYO
Republic of South Korea
Defense Attaché to the United States

Brigadier General Se Woo Pyo currently serves as the Defense Attaché at the Embassy of the Republic of Korea in Washington. He previously served as: Deputy Assistant Chief of Staff of C/U5, Combined Forces Command, United Nations Command (CFC/UNC); Deputy Commanding General for Operations of the 17th Infantry Division; Chief of Policy Division (CFC/UNC); Command Structure Officer in Charge at Joint Chiefs of Staff (JCS); Regimental Commander 102nd Regiment, 17th Division; Joint Defense Planning Officer, JCS Combined Defense Transition Group (CDTG); U.S. Policy Officer, JCS CDTG; U.S. Policy Officer, JCS; Battalion Commander, 4th Battalion, 125th Regiment, 53rd Division; and Executive Officer to J3 JCS. Brigadier General Pyo was awarded the U.S. Army Meritorious Service Medal.


In 2004, Brigadier General Pyo earned a Doctorate in International Studies from the University of South Carolina. In 1995 he earned a Master’s of Science degree in Foreign Service from Georgetown University. Brigadier General Pyo also graduated from the U.S. Military Academy in 1990.

LIEUTENANT COLONEL SCOTT COOPER,
USMC, (RET.)
Director National Security Outreach,
Human Rights First, MODERATOR

As the Director of National Security Outreach, Scott Cooper is Human Rights First’s chief ambassador to the national security community. He leads Human Rights First’s efforts to build partnerships with members of the military and national security communities as well as national security-focused think tanks and research institutions.

Prior to joining Human Rights First, Scott spent a career in the Marine Corps, retiring in 2013. He flew the EA-6B Prowler, serving five tours in Iraq, two in Afghanistan, one in Europe, and one in the Western Pacific. He flew the Bosnian and Iraqi no-fly zones, the Kosovo air campaign, and in Operations Enduring Freedom and Iraqi Freedom. He also served on the ground as a Forward Air Controller in Iraq and Afghanistan. He commanded an EA-6B Prowler squadron and finished his career as the speechwriter to the head of Marine Corps Aviation.

An expert on civil-military relations, air power, and national security issues, he has published work in the Washington Post, the Washington Quarterly, Policy Review, Proceedings, and the Marine Corps Gazette. Scott holds a Bachelor of Science in Political Science from the United States Naval Academy and a Master of Arts in International Relations from the University of Maryland at College Park. Scott serves as a mentor and board chairman for the BEST Kids Mentorship Program, promoting better futures for youth in the District of Columbia’s child welfare system. He is the father of two adult daughters, Bethany and Madison.
The Forrestal Lecture Series was established at the Naval Academy in May 1970 in honor of the late James V. Forrestal who, as one of the foremost proponents of seapower of our era, was instrumental in the development of the modern Navy.

Secretary Forrestal served in the Navy’s flight program in World War I, leaving service as a lieutenant junior grade. He reentered government service in 1940 as an administrative assistant to President Roosevelt. Later that year, he was named Under Secretary of the Navy.

Long an advocate of naval supremacy, he was responsible for the remarkable logistical building of the Navy in the early war years. He became Secretary of the Navy in 1944, following the death of Frank Knox.

Secretary Forrestal took unprecedented strides towards the establishment of racial equality in the Navy. He also served as the chief architect of the vastly complicated merger of the War and Navy Departments into the National Military Establishment (later the Department of Defense). He was named the first Secretary of Defense by President Truman in 1947. The awesome burden of reorganization quickly took its toll and Secretary Forrestal resigned for health reasons in 1948. He died one year later.

The purpose of this series is to enhance the education, awareness and appreciation of the members of the Brigade of Midshipmen in the social, political and cultural dimensions of the nation and the world. Featured are leading representatives from various walks of life—government, the arts, humor, literature, education, sports, politics, science and other major fields on the national and international scene.
John R. Allen is a retired U.S. Marine Corps four-star general and former commander of the NATO International Security Assistance Force in Afghanistan. Prior to joining the Brookings Institution as Senior Fellow and Co-director of the Center for 21st Century Security and Intelligence, General Allen served as Special Presidential Envoy to the global coalition to counter ISIL, a position he held for 14 months. Immediately following retirement from the Marine Corps, he was the senior advisor to the Secretary of Defense on Middle East Security, and in that role he led the security dialogue with Israel and the Palestinian Authority for 15 months within the Middle East peace process.

General Allen commanded the NATO International Security Assistance Force and United States Forces in Afghanistan from July 2011 to February 2013. He is the first Marine to command a theater of war. His command of the 150,000 U.S. and NATO forces in Afghanistan occurred at a particularly critical period in the war. During his command, he recovered the 33,000 U.S. surge forces, moved the Afghan National Security Forces into the lead for combat operations, and pivoted NATO forces from being a conventional combat force into an advisory command. Further, he established the division size Special Operations Joint Task Force. In the process, his forces closed or realigned over 500 bases and facilities. All of these activities were conducted in contact with the enemy and during active and particularly intense combat operations.

During his nearly 38-year military career, General Allen served in a variety of command and staff positions in the Marine Corps and the Joint Force. Prior to assuming command of the NATO and U.S. forces in Afghanistan, he commanded at every level in the Marine Corps through the Marine Expeditionary Brigade. He served as the G-3 operations officer of the 2nd Marine Division. He was the aide de camp and military secretary to the 31st commandant of the Marine Corps.

As a general officer, he served as the principal director of Asia-Pacific policy in the Office of the Secretary of Defense, a position he held for nearly three years. In this assignment, he was involved extensively on policy initiatives involving Mongolia, China, Taiwan, and Southeast Asia. He was also involved in the Six Party Talks on the denuclearization of the Korean Peninsula. He played a major role in organizing the relief effort during the South Asian tsunami from 2004 to 2005.


Beyond his operational credentials, General Allen has also led a number of professional military educational programs including service as the director of the Marine Infantry Officer Program; commanding officer of the Marine Corps Basic School; and Commandant of Midshipmen at the United States Naval Academy. He has served as the Marine Corps Fellow to the Center for Strategic and International Studies, a Commandant of the Marine Corps Fellow, and was the first Marine officer to serve as a term member of the Council on Foreign Relations.

Following retirement, and among other activities, General Allen has become affiliated with the Middle East Institute, the Washington Institute for Near East Policy, the Atlantic Council of the United States, and the Royal United Services Institute. He is a Senior Fellow at the Merrill Center of the Johns Hopkins School of Advanced International Studies and is a Senior Fellow at the Johns Hopkins Applied Physics Laboratory. He is a permanent member of the Council on Foreign Relations.

General Allen is the recipient of numerous U.S. personal decorations and campaign awards. He is also the recipient of numerous international awards among them the NATO Meritorious Service Medal; the Order of Australia; the Afghan Ghazi Mir Bacha Khan Medal; the French Legion d’Honneur; the Order of Merit of the Italian Republic; the Commander’s Cross of the Order of Merit of the Polish Republic; and the Taiwan Order of the Resplendent Banner with Special Cravat.

In recognition of his work as Special Presidential Envoy to the Global Coalition to Counter ISIL, he was presented by Secretary John Kerry with the Department of State Distinguished Honor Award and by Director James Clapper with the Director of National Intelligence National Intelligence Distinguished Public Service Award.

In 2015, he was the recipient of the Eisenhower Award of the Business Executives for National Security. In 2016 he received the Statesman Scholar Award of The Washington Institute for Near East Policy.

General Allen holds a Bachelor of Science in Operations Analysis from the U.S. Naval Academy, a Master of Arts degree in National Security Studies from Georgetown University, a Master of Science in Strategic Intelligence from the Defense Intelligence College, and a Master of Science in National Security Strategy from the National Defense University.
Stanley W. Legro graduated with distinction from the United States Naval Academy in 1959. He graduated first in his class. He received six major academic awards, was in the Glee Club, the Debate team, the golf team and was president of the Foreign Relations Club. He was commissioned in the United States Marine Corps where he served as an artillery officer and as Aide to several generals.

In 1966 he graduated cum laude from Harvard Law School where he was a member of the Legal Aid Society and was selected to be a student intern at the United Nations.

He engaged in the practice of law in San Diego and in Washington, DC. He was an Adjunct Professor at the University of San Diego School of Law, a Member of the San Diego City Planning Commission, a member of the Select Committee to Review California Post Secondary Education, a member of the Board of Overseers of the University of California at San Diego, member of the Naval Academy Alumni Association Board of Trustees, received a Golden Gavel Award from the American Bar Association and was named San Diego’s Outstanding Young Man.

He was nominated by the President and confirmed by the United States Senate as Assistant Administrator of the United States Environmental Protection Agency in Washington, DC, responsible for all of EPA’s compliance and enforcement activities. He was subsequently named by the President as a Member of the National Advisory Committee on Oceans and Atmosphere. He engaged in the practice of environmental law in Washington, DC, most recently with the firm of DLA Piper. He served as an adjunct fellow at the Center for Strategic and International Studies, Board of Advisors of the Harvard Environmental Law Review, member of the Board of Visitors of the University of San Diego Law School and as a member of the Board of Directors and National Secretary of the Harvard Alumni Association.

His current activities include the Boards of the Environmental Law Institute, the Center for Civic Education, the EPA Alumni Association and the Board of Trustees of the University of San Diego.
Kathleen Hicks is senior vice president, Henry A. Kissinger Chair, and director of the International Security Program at CSIS. She is a frequent writer and lecturer on U.S. foreign policy; national security strategy, forces, and budget; and strategic futures. Dr. Hicks previously served in the Department of Defense as principal deputy under secretary for policy, a Senate-confirmed position with responsibility for assisting in the development and oversight of global and regional defense policy, strategy, and operations. She also served as deputy under secretary of defense for strategy, plans, and forces, leading the development of the 2012 Defense Strategic Guidance and the 2010 Quadrennial Defense Review and crafting guidance for future force capabilities, overseas military posture, and contingency and theater campaign plans.

Dr. Hicks was a senior fellow at CSIS from 2006 to 2009, leading a variety of national security research projects. From 1993 to 2006, she was a career civil servant in the Office of the Secretary of Defense, rising from Presidential Management Intern to the Senior Executive Service.

Dr. Hicks received numerous recognitions for her service in the Department of Defense (DOD), including distinguished awards from three secretaries of defense and the chairman of the Joint Chiefs of Staff. She also received the 2011 DOD Senior Professional Women’s Association Excellence in Leadership Award. She holds a Ph.D. in political science from the Massachusetts Institute of Technology, an M.P.A. from the University of Maryland, and an A.B. magna cum laude and Phi Beta Kappa from Mount Holyoke College. Dr. Hicks was a presidentially appointed commissioner for the National Commission on the Future of the Army. She is a member of the Council on Foreign Relations and serves on the Boards of Advisors for the Truman National Security Project and SoldierStrong.
Perspectives from Around the World

Wednesday, April 12 - 1:30 p.m.
Mahan Hall

MR. JEFFREY RATHKE
Senior Fellow and Deputy Director, Europe Program,
Center for Strategic and International Studies

Jeff Rathke is a Senior Fellow and Deputy Director of the Europe Program at the Center for Strategic and International Studies (CSIS). Jeff joined CSIS in August 2015 after a 24-year career at the State Department, where he most recently was Director of the Press Office and served as acting Deputy Spokesperson in the spring of 2015.

During a career focused primarily on Europe, Mr. Rathke was Deputy Director of the Private Office of the NATO Secretary General in Brussels (2009-2011) and Minister-Counselor for Political Affairs at the U.S. Embassy in Berlin (2006-2009), along with assignments in Moscow, Riga, and Dublin. His Washington assignments included Deputy Director of the Office of European Security and Political Affairs, as well as posts in the White House Situation Room and the State Department Operations Center. He also served in Kuala Lumpur as Counselor for Political Affairs (2011-14).

Mr. Rathke was a Weinberg Fellow at Princeton University from 2003-2004 and earned a Master’s Degree in Public Policy; he also holds B.A. and B.S. degrees from Cornell University. He has received state awards from the governments of Lithuania, Latvia, and Estonia, along with several State Department Superior Honor and Meritorious Honor Awards.

He speaks German, Russian, and Latvian.

DR. MICHAEL D. SWAINE
Senior Fellow, Asia Program
Carnegie Endowment for International Peace

Michael Swaine is a Senior Fellow at the Carnegie Endowment for International Peace and one of the most prominent American analysts in Chinese security studies. Formerly a senior policy analyst at the RAND Corporation, Swaine is a specialist in Chinese defense and foreign policy, U.S.-China relations, and East Asian international relations.

He has authored and edited more than a dozen books and monographs and many journal articles and book chapters in these areas, directs several security-related projects with Chinese partners, and advises the U.S. government on Asian security issues. He received his doctorate in government from Harvard University.
Charlotte is a senior at USNA from Chester, NJ and is the youngest in a family of five girls. She is a Chinese major and will be heading to the USS FARRAGUT (DDG 99) in Mayport, Florida upon completion of a graduate degree in the UK. She hopes to attend Oxford University in the fall to study for her Masters in Contemporary Chinese Studies. Charlotte studied Chinese in Xi’an and Beijing, China during her junior year.

Charlotte is an active member of 20th Company, shoots on the club pistol team, and is serving this year’s Director of the Naval Academy Foreign Affairs Conference. Charlotte also enjoys organizing salon discussion groups on the Yard, which connect senior officers and midshipmen for open dialogue about challenges to the US Navy. In her spare time, Charlotte is a novice beekeeper and enjoys podcasts and reading.

She is excited to host over 150 domestic and international delegates this spring to discuss the question, “Are We in a New Era of Great Power Competition?” and has been working hard with her staff to make it an enriching experience for all involved.

Alyssa Ayres is senior fellow for India, Pakistan, and South Asia at the Council on Foreign Relations (CFR). At CFR her work focuses on India’s role in the world, and on U.S. relations with South Asia. In 2015, she served as the project director for the CFR-sponsored Independent Task Force on U.S.-India Relations, and from 2014 to 2016, as the project director for an initiative on the new geopolitics of China, India, and Pakistan. She directs the U.S. Relations with South Asia Roundtable series, blogs regularly for Asia Unbound, and is a contributor to Forbes.com. Her book about India’s rise on the world stage, Our Time Has Come: How India is Making Its Place in the World, is forthcoming from Oxford University Press.

Ayres served previously as deputy assistant secretary of state for South Asia from 2010 to 2013, covering all issues across a dynamic region of 1.3 billion people (Bangladesh, Bhutan, India, Maldives, Nepal, and Sri Lanka) and providing policy direction for four U.S. embassies and four consulates. Originally trained as a cultural historian, Ayres has experience in the nonprofit, government, and private sectors, and she has carried out research on both India and Pakistan.

Prior to serving in the Obama administration, Ayres was founding director of the India and South Asia practice at McLarty Associates, the Washington-based international strategic advisory firm, from 2008 to 2010. Immediately prior, she served in the U.S. Department of State as special assistant to the undersecretary for political affairs as a CFR international affairs fellow. Prior to that she worked in the nonprofit sector at the Center for the Advanced Study of India at the University of Pennsylvania, and at the Asia Society in New York.

Her book on nationalism, culture, and politics in Pakistan, Speaking Like a State, was published worldwide by Cambridge University Press in 2009, and received the American Institute of Pakistan Studies book prize for 2011–2012. She has coedited three books on India and Indian foreign policy: Power Realignments in Asia, India Briefing: Takeoff at Last?, and India Briefing: Quickening the Pace of Change. Ayres has been awarded numerous fellowships and has received four group or individual Superior Honor Awards for work at the State Department. She speaks fluent Hindi and Urdu, and in the mid-1990s worked as an interpreter for the International Committee of the Red Cross. She received an AB magna cum laude from Harvard College, and an MA and PhD from the University of Chicago, where her dissertation was defended with distinction. She is a former term member of CFR, and a life member since 2010.
Robert H. McKinney, Class of 1947 of the U.S. Naval Academy, is also a graduate of the Indiana University School of Law and the Naval Justice School, with honorary degrees from Butler University and Marian University. He served in the Pacific Theatre with the U.S. Navy during WWII and Korea. He and his five children are active philanthropists through the McKinney Family Foundation. He is now or has served as Chairman and CEO of: First Indiana Corporation, The Somerset Group, Inc., Jefferson Corporation, Indiana University Board of Trustees, Marian University Board of Trustees, Federal Home Loan Bank Board, Federal Home Loan Mortgage Corporation, Federal Savings and Loan Insurance Corporation, Lynx Capital Corporation, and Sierra Club Foundation, and was a founding partner of Bose McKinney & Evans, LLP. Mr. McKinney was a Director of many other organizations including the Hudson Institute and was a member of the Presidential Advisory Board for Cuba. He also served for many years on the U.S. Naval Academy Selection Committee.
Vice Adm. James Foggo is a 1981 graduate of the U.S. Naval Academy and a native of Virginia. He is also an Olmsted Scholar and Moreau Scholar, earning a master’s degree in public administration at Harvard University and a Diplôme d’Etudes Approfondies in Defense and Strategic Studies from the University of Strasbourg, France.

His sea duties include tours aboard USS Sea Devil (SSN 664), USS Mariano G. Vallejo (SSBN 658) and USS Narwhal (SSN 671). He commanded the attack submarine, USS Oklahoma City (SSN 723) in 1998, which was awarded the Submarine Squadron (SUBRON) 8 Battle Efficiency award and the Commander Fleet Forces Command Adm. Arleigh Burke Fleet Trophy for being the most improved ship in the Atlantic Fleet. Foggo completed his major command tour of SUBRON-6 in 2007.

Ashore, he has served as special assistant in the Office of the Under Secretary of Defense for Acquisition and Technology; senior member of the Atlantic Fleet Nuclear Propulsion Examining Board at Commander Fleet Forces Command; executive assistant to the director of Naval Nuclear Propulsion (NAVSEA 08); division chief, Joint Staff (J5) for Western Europe and the Balkans; director, executive assistant to chairman of the Joint Chiefs of Staff; executive officer to the Supreme Allied Commander Europe (SACEUR) and commander, United States European Command, Director, Assessment Division (N81) and assistant deputy chief of naval operations (operations, plans and strategy) (N3/N5B).

In Naples, Italy, he served as commander, Submarine Group 8; commander, Submarines, Allied Naval Forces South; deputy commander, U.S. 6th Fleet, and director of Operations, Intelligence (N3), U.S. Naval Forces Europe-Africa. During this period, he served as the operations officer (J-3) for Joint Task Force Odyssey Dawn (Libya). Additionally, Foggo was a NATO Commander Task Force commander in Joint Task Force Unified Protector (Libya). In most recent assignment, Foggo commanded the U.S. 6th Fleet, Naval Striking and Support Forces NATO; deputy commander, U.S. Naval Forces Europe; deputy commander, U.S. Naval Forces Africa; and Joint Force Maritime Component Commander Europe.

Foggo’s awards include the Distinguished Service Medal, Defense Superior Service Medal, Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal, NATO Meritorious Service Medal and various unit, and service awards. In addition, he was awarded the 1995 Admiral Charles A. Lockwood Award for Submarine Professional Excellence and the State of Oklahoma Distinguished Service award by The Adjutant General. In 2006, he was awarded the Chevalier de l’Ordre National de Mérite by the French government for his role in improving Franco-American relations. Foggo is also a member of the Council on Foreign Relations.
Technology and Cyber Competition

Thursday, April 13 - 10:00 a.m.
Mahan Auditorium

BRIGADIER GENERAL GREG J. TOUHILL, USAF (RET.)
First Federal Chief Information Security Officer

Greg Touhill is one of the nation’s premier cybersecurity and information technology senior executives. A highly experienced leader of large, complex, diverse, and global operations, in 2016 Greg was selected by President Obama as the U.S. government’s first Chief Information Security Officer. His other civilian government service includes duties as Deputy Assistant Secretary for Cybersecurity and Communications in the U.S. Department of Homeland Security and as Director of the National Cybersecurity and Communications Integration Center where he led national programs to protect the United States and its critical infrastructure. Greg is a retired Air Force general officer, a highly-decorated combat leader, a former American diplomat, and a senior executive with documented high levels of success on the battlefield and in the boardroom.

THE HONORABLE WILLIAM C. OSTENDORFF,
CAPTAIN, USN (RET.), MODERATOR
USNA Class of 1960 Distinguished Visiting Professor
Political Science Department

Captain William C. Ostendorff, USN, Ret., joined the Naval Academy's Political Science Department as the Class of 1960 Distinguished Visiting Professor in National Security in August 2016. In the fall of 2016, he taught a senior seminar in Nuclear Weapons and U.S. National Security. In the spring of 2017, he teaches a seminar on Congress and National Security Decision Making and will be part of a faculty team teaching a seminar course in Nuclear Science, Technology, Engineering, and Policy.

Captain Ostendorff has been confirmed by the United States Senate on three occasions to serve in senior administration posts in both Republican and Democratic administrations. He served as Principal Deputy Administrator at the National Nuclear Security Administration (NNSA) in the Bush Administration (2007-2009) and as a Commissioner at the U.S. Nuclear Regulatory Commission (2010-2016) in the Obama Administration prior to joining the Naval Academy faculty.

At the NRC, Commissioner Ostendorff was a strong proponent of regulatory technical competence. He was considered by many to be a key leader on the Commission in the areas of post-Fukushima regulatory decision-making and in both physical and cybersecurity of commercial nuclear facilities. During his six years as a Commissioner, he testified before Congress on twenty-six occasions and gave over 180 speeches in the U.S. and abroad on nuclear safety and security.

At NNSA, Captain Ostendorff served as Central Technical Authority for nuclear safety and as Chief Operating Officer of the agency. He played a significant leadership role in developing the future vision for the nation’s national security laboratories and in evaluating options for nuclear weapons complex modernization.

From 2003 to 2007, he was a member of the staff of the House Armed Services Committee. There, he served as counsel and staff director for the Strategic Forces Subcommittee with oversight responsibilities for the Department of Energy’s Atomic Energy Defense Activities as well as the Department of Defense’s space, missile defense and intelligence programs. He served as staff chair for dozens of hearings at both the subcommittee and full committee level including highly visible hearings on the 9/11 Commission, the Weapons of Mass Destruction Commission and other hearings associated with US strategic forces.

Captain Ostendorff was an officer in the United States Navy from 1976 until he retired in 2002. Entering the Rickover Nuclear Navy, he served on six submarines. During his naval career, he commanded a nuclear attack submarine, a nuclear attack submarine squadron and served as Director of the Division of Mathematics and Science at the United States Naval Academy. His military decorations include four awards of the Legion of Merit and numerous unit and campaign awards.

He earned a bachelor degree in systems engineering from the United States Naval Academy, a law degree from the University of Texas and a master in international and comparative law from Georgetown University. He is a member of the State Bar of Texas.
Dr. Nicol Turner-Lee is a fellow in the program’s Center for Technology Innovation and a contributor to TechTank. She comes to Brookings from the Multicultural Media, Telecom and Internet Council (MMTC), a national non-for-profit organization dedicated to promoting and preserving equal opportunity and civil rights in the mass media, telecommunications, and broadband industries, where she served as vice president and chief research and policy officer. In this role, she led the design and implementation of their research, policy, and advocacy agendas. Her most recent White Papers at MMTC included, “A Lifeline to High-Speed Internet Access: An Economic Analysis of Administrative Costs and the Impact on Consumers” (March 2016), “Guarding Against Data Discrimination in the Internet of Everything” (September 2015), “Refocusing Broadband Policy: The New Opportunity Agenda for People of Color” (November 2013).

Prior to joining MMTC, Dr. Turner-Lee was vice president and the first director of the Media and Technology Institute at the Joint Center for Political and Economic Studies, the nation’s leading think tank on issues related to African Americans and other people of color. In this role, she led the technology research agenda that was focused on advancing digital equity and inclusion for historically disadvantaged populations. Her most notable work was her development of the first national minority broadband adoption study in 2009 that was later cited in the congressionally mandated Federal Communications Commission’s National Broadband Plan. Her other publications there included, “Minorities, Mobile Broadband, and the Management of Chronic Diseases” (April 2012), co-authored with Dr. Brian Smedley and Joseph Miller; “Place Matters: The Debate over Broadband Availability” (2011); and, “Increasing Civic Engagement in the Digital Age” (2010) which was published by the Federal Communications Commission Law Journal.

In addition to these and other publications, Dr. Turner-Lee has been cited in the New York Times, Washington Post, San Francisco Chronicle, Communications Daily, Multichannel News, Washington Informer, among other print and online publications. She is also a widely sought expert and speaker on issues related to communications policies in media and at conferences, and she has testified before Congress. Dr. Turner-Lee was a two-time Digital Research Program Scholar as part of Time Warner Cable’s Cable Research Program in Communications and recipient of countless recognitions, including the presentation of the Lifetime Achievement Award from the Rainbow PUSH Coalition (2015) and one of the Most Inspiring Women in Media from the Alliance of Women in Media (2014).

At the Center for Technology Innovation, Dr. Turner-Lee researches public policy designed to enable equitable access to technology across the U.S. and to harness its power to create change in communities across the world. Dr. Turner-Lee’s research also explores global and domestic broadband deployment, regulatory, and internet governance issues. She is also an expert on the intersection of race, wealth, and technology within the context of civic engagement, criminal justice, and economic development.

MR. AUGUST COLE
Senior Fellow Atlantic Council and author,
Ghost Fleet

August Cole is an author and analyst exploring the future of conflict. He is a nonresident senior fellow at the Brent Scowcroft Center on International Security at the Atlantic Council where he directs The Art of the Future Project, which explores narrative fiction and visual media for insight into the future of conflict. He is also writer-in-residence at Avascent, an independent strategy and management consulting firm focused on government-oriented industries. He is a regular speaker to private sector, academic and US and allied government audiences. His first book Ghost Fleet: A Novel of the Next World War is a collaborative novel written with Peter W. Singer. He also edited the Atlantic Council science fiction collection, War Stories From The Future. A former journalist, he covered the defense industry for The Wall Street Journal in Washington and worked as an editor and reporter at MarketWatch.com.
Admiral Locklear is President of SJL Global Insights LLC, a global consulting firm specializing in a wide range of security and defense issues and initiatives.

In 2015 he retired from the US Navy after serving with distinction for over 39 years, including 15 years of service as a Flag Officer. During his significant tenure as a four star, Admiral Locklear lead at the highest levels serving as Commander U.S. Pacific Command, Commander U.S. Naval Forces Europe and Africa, and Commander of NATO’s Allied Joint Force Command. In 2013 Defense News ranked him eleventh out of the 100 most influential people in global defense issues.

As Commander U.S. Naval Forces in Europe and Africa, Admiral Locklear managed U.S. Navy’s relationships with all key navies throughout two continents, developing key partnership capabilities and capacities. To protect U.S. interests abroad and to halt the spread of terrorism in the region he successfully commanded all maritime aspects of Operation Enduring Freedom (OEF) in Europe and Africa. In 2011 in Libya, in response to a UN mandate to protect the Libyan people from the Gaddafi regime, Admiral Locklear designed and led a multinational coalition Joint Task Force (Odyssey Dawn) successfully enforcing the mandate, and commanded the follow on NATO Operation Unified Protector (OUP) until the final collapse of the Gaddafi regime.

As Commander of NATO’s Allied Joint Force Command, he provided operational level command and oversight of NATO’s ongoing stability operations in Kosovo and NATO’s training mission in Iraq, and was a primary architect of NATO’s 21st century command structure. A nuclear qualified surface warfare officer, Admiral Locklear’s numerous commands at sea included the US Navy’s Third Fleet, USS Nimitz Carrier Strike Group during Operation Iraqi Freedom, Destroyer Squadron Two, and the Spruance class destroyer USS Leftwich (DD 984). Ashore he served as the Director of the Navy Staff, the 78th Commandant of Midshipmen at the US Naval Academy, and head of the Navy programming and assessment divisions where he oversaw the programming of the annual Navy budget of over 125 billion dollars.

Admiral Locklear is a 1977 graduate of the US Naval Academy, a 1992 graduate of the National Defense University’s Industrial College of the Armed Forces, and holds a Master’s degree in Public Administration from the George Washington University. He is the recipient of numerous awards and decorations including the Defense Distinguished Service Medal, the Defense Superior Service Medal, Legion of Merit, Bronze Star and decorations from South Korea, the Philippines, Australia and France.

Today he serves on the Board of Directors for the National Committee on U.S. China Relations, the Advisory Board for CSIS Sumitro Chair for South East Asia Studies, and as a senior advisor to The Center for Climate and Security.
Space is a vast realm that remains relatively unexplored and unexploited by humans. However, in today's world there is a new space race, one that pits nation versus nation and government versus private companies. The first man on Mars might not be from a government-funded space program, but rather a private company run by billionaire entrepreneurs! Space offers militaries complete global coverage and communications, so in today's tense times what should be done about the silent fight being waged with satellites and rockets?

**CHESS IN THE DESERT**
Regional and Great Power Proxy-Wars in the Middle East & North Africa

*Moderator: Midn 1/C Kyle Pettys*

Senior Advisers: Professor Bob Rook
Professor Deb Wheeler

Saudi Arabia and Iran are locked in a struggle for power across the Middle East and North Africa. How has Saudi Arabia’s and Iran’s wealth, ideology, and support of militias and terrorist organizations influenced the domestic politics of their neighbors? What role or responsibility, if any, does a global power such as the United States have in the conflicts of the region, and what are the international implications? How do natural resources and strategic choke points create an undercurrent beneath these conflicts and entice foreign actors?

**THE RING OF FIRE**
Political and Military Tension in East Asia

*Moderator: Midn 1/C Christian White*

Senior Advisers: CDR Thomas Shugart, USN
CDR Lim, ROK Navy

While the United States has reigned as the dominant world power since the Cold War, China has enjoyed an ascension to the world stage in the past decade. While these two great powers collide, internal conflicts within the region, if handled poorly, have the potential to spark global conflict. The region known as the Ring of Fire is burning hotter than ever.

**THE FINAL FRONTIER**
Corporatization, Cooperation, and Competition in Space

*Moderator: Midn 2/C Charlie Lohmann*

Senior Advisers: Mr. Randy Mamiaro
CDR Joe Edwards, USN (Ret.)

Times are changing. Because of competitors like China and Russia, the US Navy will be challenged in ways unseen since the end of the Cold War. Should the Navy be concerned that it may no longer be able to operate whenever and wherever it wants? And what does this mean for the Navy’s power projection capabilities?

**ANYPLACE, ANYWHERE, ANYTIME**
Power Projection and Sea Control in a Multipolar World

*Moderator: Midn 2/C John Trezza*

Senior Advisers: Major Justin Sanders, USMC
CDR Mark Mhley, USN

India is the largest democracy in the world with the fourth highest GDP, but at the same time, 75% of its population earns less than $78 each month. How is India able to balance its growing power in the world playbook with development at home? Democracy, development, and diplomacy are at a critical intersection in India. How do we better understand the disparity between its external growth and internal needs?

**BREAKING THE ICE**
Competing for Security, Governance, and Economic Opportunity in an Emerging Arctic

*Moderator: Midn 1/C Sarah Claudy*

Senior Advisers: LCDR Rachel Gosnell, USN
CDR Kelly Taylor, USN

Climate change is freeing both resources and waterways in the Arctic. As it becomes accessible, this increasingly important region will become a battlefield of international competition. What is the future of the Arctic and its implications on foreign relations? This roundtable treats the Arctic region as a global “blank slate” in which security, governance, and economic decisions must be innovative and their consequences may be unprecedented.

**WHY CAN’T WE BE FRIENDS?**
Great Power Cooperation and the Role of International Organizations and Agreements

*Moderator: Midn 1/C Alexis Opferman*

Senior Advisers: Professor Ernest Tucker
CDR Ann McCann, USN

Great power cooperation has changed significantly since the end of the second World War, a time period marked by the creation of many transnational organizations, including the UN, NATO, and the IMF. International organizations and agreements have taken on increasing importance with the emergence of global issues, such as terrorism, migration, and natural disasters. These issues have called into question the role of great powers in international relations to respond to pressing security and humanitarian concerns from refugee crises to nuclear non-proliferation agreements.

**THE MCDONALD’S EFFECT**
The Responsibilities, Governance, and Effects of Multi-national Corporations

*Moderator: Midn 2/C Ben Barsam*

Senior Advisers: Professor Ellie Malone,
Mr. Don Nelson

What is the role of business in a new era of great power competition? Rather than focus on a specific region, or a specific aspect of governmental or military power, this roundtable will focus on the wild card of the global marketplace. We will discuss what role MNCs should play in government relations, and what role governments can/should play in the operation of MNCs.

**VIRTUALLY, ANYTHING GOES**
The Primacy of Cyberspace, Rules for Cyber Warfare, and the Internet of Things

*Moderator: Midn 3/C Sydney Frankenberg*

Senior Advisers: Mr. Chris Inglis
Professor Jeff Kosseff

There exists an inherent struggle in attempting to apply pre-digital age institutions of power, and their associated norms, to a problem of which the very idea did not exist 50 years ago. Today in 2017, our hindsight is 20/20 in recognizing the many vulnerabilities that the innate insecurity of the web presents, but it remains difficult to add security to an item that was not initially designed to be secure. International conflict over the use of the Internet was inevitable; a time bomb built into its own creation. Who should have the ability to govern Cyberspace and should that ability be enforced?
THE FRIENDLY SCRAMBLE FOR EVERYWHERE
Building Spheres of Influence through Foreign Aid, Investment, and Disaster Response
Moderator: Midn 2/C Michael McKinney
Senior Advisers: Professor Stephen Wrage
Major Todd Moulder, USMC

Effective use of soft power used to be the exclusive domain of the United States, but increasingly countries like Russia, China, and India, have come to more heavily rely on soft power as well. The perfect storm of increasing populations and climate change will generally make natural disasters more frequent and more costly. In responding to natural disasters, the United States also no longer has a monopoly. Are these developments symptoms of general U.S. decline? And is soft power a place for cooperation or competition between the great powers?

THE PANDA OR THE DRAGON
The Chinese Dream and the Future of Chinese Power
Moderator: Midn 3/C Luka Bakic
Senior Advisers: LtCol Brian Crothers, USAF
Dr. William Parker

When it comes to considering the future relations between the United States and China, academia is harshly divided along pessimistic versus optimistic lines. On one end, China’s unprecedented economic growth indicates that it is poised to emerge as a new global superpower that is capable of challenging the United States’ hegemony. On the other, China still lags far behind the United States in various capabilities and has yet to prove itself a reliable and stable power in the international community. What does tomorrow look like?

DUCK AND COVER
The Proliferation of WMDs
Moderator: Midn 3/C Andrew Shu
Senior Advisers: LtCOL Scott Cooper, USMC (Ret.)
Captain William Ostendorff, USN (Ret.)

Weapons of mass destruction generate dilemmas as well as possibilities for global power distribution. Even as the future of warfare moves away from conventional weaponry, the devastating power and limited quantities of WMDs nonetheless deem them critical in the global landscape. What is the effectiveness of current nonproliferation efforts and their effects on the balance of power as well. The perfect storm of increasing commodities through a handful of geographic bottlenecks whose security is underwritten by an international infrastructure of military, political, and economic backing. What are the second and third order effects of a loss of chokepoint integrity? How can nations improve cooperative security in contested sea-lanes?

DEFINING THE UNDEFINED
What does great power mean?
Are we in a new era of great power competition?
Moderator: Midn 1/C Stephen Phillips
Senior Advisers: Captain Golden, USN (Ret.)
Lieutenant John McCain, USN

For the past quarter century, the United States has maintained global dominance politically, economically, and militarily. As other countries posture for power, the unipolar system must be critically evaluated to determine if a future of multipolarity or unipolarity is more desirable. What makes a great power? Are there more on the horizon? Will U.S. dominance continue to come into question?

THE RISE OF THE MACHINES AND LITTLE GREEN MEN
From Science Fiction to Science Fact and the Future of All Levels of Warfare
Moderator: Midn 3/C Kayla Gansrow
Senior Advisers: Captain Todd Huntley, USN
Captain Michael Michel, USN

The contemporary implementation of hybrid warfare will be examined through a discussion of its discharge by various world actors including Hezbollah, Russia, Iran, North Korea, and China in recent conflicts. What is the role of hybrid warfare and low intensity conflict in a multipolar world? How will artificial intelligence and drone technology change the strategy and tactics of war or how willing nations are to go to war? What actions should the United States and her allies take to be best prepared to face these future threats?

SPRINGTIME FOR PUTIN
The Reawakening of the Russian Bear
Moderator: Midn 2/C Cathryn DeLong
Senior Advisers: Captain Mark Stacpoole, USN
Professor Thomas Sanders

Since the fall of the Soviet Union, Russia has steadily been seeking to become the influential and feared power she once envisioned herself to be. Now the United States finds itself on opposite sides of many issues from Russia such as the occupation of Ukraine and the support of dictatorships in the Middle East. Russia has been expanding her military and reaching her tentacles of influence deeper into our country and countries around the world. What future do they envision and what is to be done about it?

TOO CLOSE FOR COMFORT
Controlling Maritime chokepoints and Trade Routes
Moderator: Midn 3/C Noah Engel
Senior Advisers: Captain Jeffrey Macris, USN
LCDR Chet Lee, USN

Too Close for Comfort: The food we eat, the clothes we wear, and the technology we depend on all transit between various regional economies along traffic-laden trade-routes. The most contested regions, that are most heavily trafficked, are referred to as chokepoints. Globalism depends on the unimpeded flow of energy and commodities through a handful of geographic bottlenecks whose security is underwritten by an international infrastructure of military, political, and economic backing. What are the second and third order effects of a loss of chokepoint integrity? How can nations improve cooperative security in contested sea-lanes?
Faculty Advisors and NAFAC Staff

Lt. Colonel Amy “Krusty” McGrath, USMC
Political Science Department
United States Naval Academy

Amy McGrath graduated from USNA with a B.S. in Political Science in 1997. At USNA, she was a member of the varsity women’s soccer team and was the Midshipman Director of NAFAC. After her commissioning as a Marine Corps officer, for a decade, she flew F/A-18 fighter jets for the Corps. She has flown in multiple combat deployments in Afghanistan and Iraq. In 2011, after her flying tours, she was assigned to Capitol Hill as a Congressional Fellow. Subsequently, she served in the Pentagon at Headquarters Marine Corps, as the liaison to the State Department and USAID. LtCol McGrath holds a M.A. in Global Security from Johns Hopkins University and a Graduate Certificate in Legislative Studies from Georgetown University. She is a graduate of the Marine Fighter Weapons Division Tactics Course, and Marine Corps Command and Staff College. Her awards include the Meritorious Service Medal, (8) Strike Flight Air Medals, Navy/Marine Corps Commendation Medal, Presidential Unit Citation, and Iraqi and Afghan (2) Campaign medals.

LCDR Jessica Cleary, USN
Political Science Department
United States Naval Academy

Lieutenant Commander Jessica Cleary graduated from the University of Rochester with a B.A. in Spanish Language and Cultures, and was commissioned through the NROTC program in 2002. Following commissioning, she trained as a Naval Flight Officer for the P-3 Orion. While flying with VP-4 Skinny Dragons, in Kaneohe, HI, LCDR Cleary deployed to Manama, Bahrain and Kadena AB, Japan.

LCDR Cleary holds an M.A. in National Security studies with a focus on the Middle East from the Naval Postgraduate School. As a follow on tour she served on the Commander U.S. Fifth Fleet staff as a Tomahawk Missile Mission Planner. In 2015, LCDR Cleary took part in the Navy’s Legislative Fellowship program working on the defense policy team for a U.S. senator.

She is currently a Junior Permanent Military Professor teaching in the Political Science department at the U.S. Naval Academy.

NAFAC Senior Staff (left to right) Danny Vegel, Luke Sullivan, Gabi De Leon, Patrick Gough, Charlotte Astal, Carl Trampeneau, Jacob Wirz, Duncan Mollner (not pictured).
## 57 Years of NAFAC

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Despite the cost of being at war for over a decade, “America is still today the world’s foremost leader, partner, and underwriter of stability and security in every region across the globe.” However, a rising China and more belligerent Russia have moved to the forefront of American strategic thinking. Despite recent setbacks, India and Brazil will likely continue to rise. Key U.S. military and civilian leaders have acknowledged a return to great power politics. American global dominance may begin to expect competition from multiple powers around the world, a reality not seen since the Cold War. America’s current fiscal deficits continue to be high, while other economies are rivaling the United States. Rapid technological advances and the changing nature of warfare pose challenges to America’s military might. Given these trends, to what level should the U.S. strive to remain the world’s greatest power and security leader? Should great power status continue to be measured in traditional ways? NAFAC 2017 will examine the promise and constraints of the rising peer competitors. The conference will invite you to think not only about what these dynamics mean for the future of global power, but also what strategies America should take to effectively respond to this competition.

NAFAC Delegate Information

Approximately 146 Delegates will attend NAFAC this year
Approximately 50 foreign delegates will attend, including 19 international military.

Australia*  
Germany*  
India*  
Italy*  
Japan*  
Korea*  
Mexico*  
Saudi Arabia*  
Singapore*  
Taiwan*  
Switzerland  
Iran  
Turkey  
United Kingdom  
Greece  
Russia  
Spain  
Spain  
Serbia

*Countries with military delegate representation
American Colleges & Universities with Delegate Representation

Adelphi University
Angelo State University
Augustana University
Bard College
Baylor University
Boston College
Boston University
Brown University
Caldwell University
Canisius College
Carleton College
Carnegie Mellon University
Clemson University
College of William & Mary
College of William and Mary
Colorado College
Columbia University
Connecticut College
CUNY/Baruch College
Davidson College
Dickinson College
Georgetown University
Hamilton College
Harvard University
Indiana University Political Science
Ithaca College
Johns Hopkins University
Loyola University Chicago
Middlebury College
New York University
Pepperdine University
Southern Methodist University
St. John’s College
Stamps Foundation
Stephen F. Austin State University
Syracuse University
The Pennsylvania State University
Towson University
Tufts University
University of California at Berkeley
University of Central Florida
University of Chicago
University of Cincinnati
University of Delaware
University of Iowa
University of Kentucky
University of Mary Washington
University of Maryland
University of Michigan, Ann Arbor
University of Missouri-St. Louis
University of New Hampshire
University of North Dakota
University of Notre Dame
University of Pennsylvania
University of Virginia
University of Washington
University of Wisconsin-Madison
Vassar College

International Civilian

ETH Zurich
Keio University
London School of Economics
Ludwig-Maximilians-University Munich

International Military

Australian Defence Force Academy
Heroica Escuela Naval Militar
Italian Naval Academy
King Fahad Naval Academy
Korea Armed Forces Nursing Academy
Nanyang Technological University
National Defense Academy of Japan
Republic of China Naval Academy
Republic of Korea Naval Academy

Domestic Military

The Citadel
Marquette University NROTC
Syracuse University Army ROTC
United States Air Force Academy
United States Coast Guard Academy
United States Military Academy
University of Illinois at Urbana NROTC
University of Minnesota
AFROTC Det. 415
University of North Carolina NROTC
University of South Florida Air Force ROTC
Virginia Military Institute
Yale University NROTC

NAFAC Midshipmen Involvement

218 total midshipmen involved in NAFAC
15 midshipmen on senior staff
48 midshipmen on round tables

NAFAC 2017 involves 32 senior advisers who serve as subject matter experts on each round table.

Senior advisers include current staff at USNA, active duty military officers at the Pentagon, professors from other universities, civilian experts working at various government agencies and in the private sectors, and retired military officers.
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The George and Carol Olmsted Foundation was established in 1957. Major General George H. Olmsted was its founder. General Olmsted and his wife, Carol, were its only donors. Both were active in the management of the Foundation and its programs. The primary objective of the Foundation is to support programs which enhance development of potential future military leaders by providing a comprehensive education, knowledge, and a depth of understanding of the political, economic, cultural, historical, geographic, and military factors involved in international relations.

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